

CDS Crawfords ESG Agenda 2025-2026

Dated:	11 August 2025
Document Owner:	ISO Team

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1. Environmental (E)

CDS Crawfords aims to minimise environmental impact through targeted reductions in carbon, energy, waste and water, while preparing the business for a fully electric fleet by **2030** and **Net Zero by 2040**.

1.1 Carbon & Energy - goals and FY25/26 position

- Net Zero commitment (2040) and full EV fleet by 2030 remain in force.
- FY 2024/25 GHG footprint (Scopes 1–3): 444.74 tCO₂e.
 - Scope 1 (vehicles current pilot coverage): 20 of 150+ drivers included; 50,107 litres of fuel recorded in the year, equating to an indicative 125.02 tCO₂e (range 115.75–134.29 tCO₂e depending on petrol/diesel mix). Full-fleet reporting to replace the subset during 2026.
 - Scope 2 (buildings EPC proxy): 26.44 tCO₂e (Unit 5: 16.35 t, Unit 8: 10.09 t based on BER × floor area).
 - Scope 3 (selected categories): 293.28 tCO₂e from monthly totals.

Planned improvements for 2025/26

- Fleet & fuel data: expand to 100% driver coverage, capturing fuel type, odometer and telematics for accurate Scope 1 and intensity metrics.
- Buildings metering: replace EPC proxies with metered electricity and gas splits at Unit 5 and Unit 8; implement measures from EPC recommendations (cavity insulation, air-tightness testing, condensing boiler assessment, and PV feasibility).

1.2 Waste management

- Maintain the recycling and reuse programme (including **deforestation-free**, **100%** recyclable paper) and refurbishment of equipment to limit landfill.
- Introduce **print-use monitoring and controls** via managed print to cut paper intensity across offices (supported by uniFLOW licences in place).

1.3 Water & energy conservation

• Continue **energy-efficient lighting** and **EV charging** deployments at headquarters; integrate EPC recommendations into the maintenance plan.

2. Social (S)

We will strengthen employee wellbeing, inclusion and community engagement while maintaining high standards of health and safety.

2.1 Employee wellbeing & development

 Uphold the equal opportunities policy and provide continuous in-house training, including environmental awareness and quality management.

2.2 Community involvement

• Continue partnerships with local charities (e.g., **Max's Foundation**, **Darkness into Light**) and encourage staff volunteering and fundraising.

2.3 Health & Safety

 Maintain a clean, healthy and safe working environment with periodic reviews of H&S policies, training, and incident reporting.

3. Governance (G)

Effective governance underpins delivery of this agenda through leadership oversight, robust controls and continuous improvement.

3.1 Governance structure

• Leadership remains accountable for ESG outcomes; progress is reviewed at management meetings with board visibility.

3.2 Compliance and management systems

 Maintain certification to ISO 9001:2015 and ISO 14001:2015, using the IMS and PDCA to drive continual improvement.

3.3 Stakeholder engagement and supply chain

• Maintain **open dialogue** with clients and suppliers; encourage suppliers and subcontractors to adopt aligned environmental and social policies.

ESG Performance Monitoring - FY 2024/25 KPIs and 2025/26 targets

Carbon & Energy

- FY24/25 total (Scopes 1–3): 444.74 tCO₂e (Scope 1 subset 125.02 t, Scope 2 26.44 t, Scope 3 293.28 t). Track monthly and report quarterly to management.
- 2025/26 targets:
 - Implement metered split for Unit 5 & 8; deliver a ≥5% reduction in Scope 2 (tCO₂e) per m² by applying EPC actions where cost-effective.
 - Achieve 100% fleet data capture and publish Scope 1 intensity (tCO₂e per 1,000 miles) for the full fleet by year-end.

Waste

- Track waste diverted from landfill (recycling/reuse tonnage).
- 2025/26 target: roll out print-use monitoring and set a ≥10% paper-use reduction baseline using managed print analytics.

People

- Employee engagement: training participation rate for ESG/Quality modules; 2025/26 target: ≥90% completion for new starters within 30 days.
- Health & Safety: recordable incident rate and near-miss reporting frequency; quarterly review.

Supply chain

• **Supplier compliance:** % of key suppliers acknowledging CDS Crawfords' environmental and social policy requirements; **2025/26 target:** ≥80% coverage.

Conclusion

The 2025/26 ESG Agenda consolidates our **Net Zero 2040** pathway with practical actions for fleet, buildings and waste, supported by measurable KPIs and stronger data quality controls. This agenda remains aligned with our ISO-based Integrated Management System and will be reviewed quarterly and updated annually.

Approved by:

Board of Directors, CDS Crawfords

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